



# **NORTH AMERICA: ESTABLISHED PRICE FORMATION, MAJOR PRICE LEVEL UNCERTAINTY**



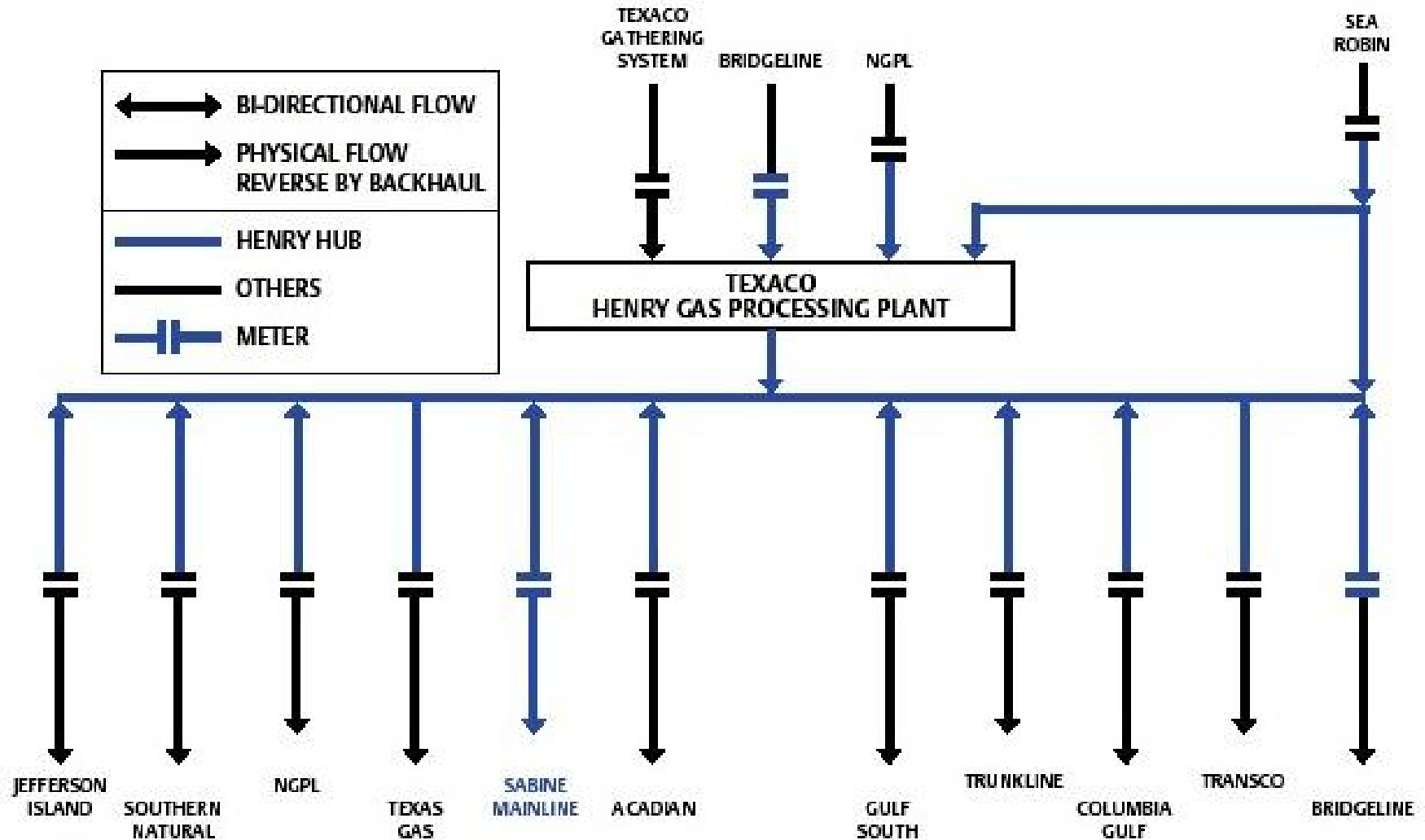
# North American Gas Price Formation History (1950s to 1990)

- ▮ Regulated “cost of service” pricing – including international trade – US/Can//Mex
- ▮ A short period of oil related pricing in the late 1970s/early 1980s
- ▮ Hub pricing takes over around the mid-1980s with Henry Hub as the dominant price discovery point
- ▮ First NYMEX futures contract April 1990

**The focus in North America has been on spot and futures pricing for the past 25 years, BUT the US and Canada went through a similar price formation cycle to most other countries**



# Henry Hub: a physical location



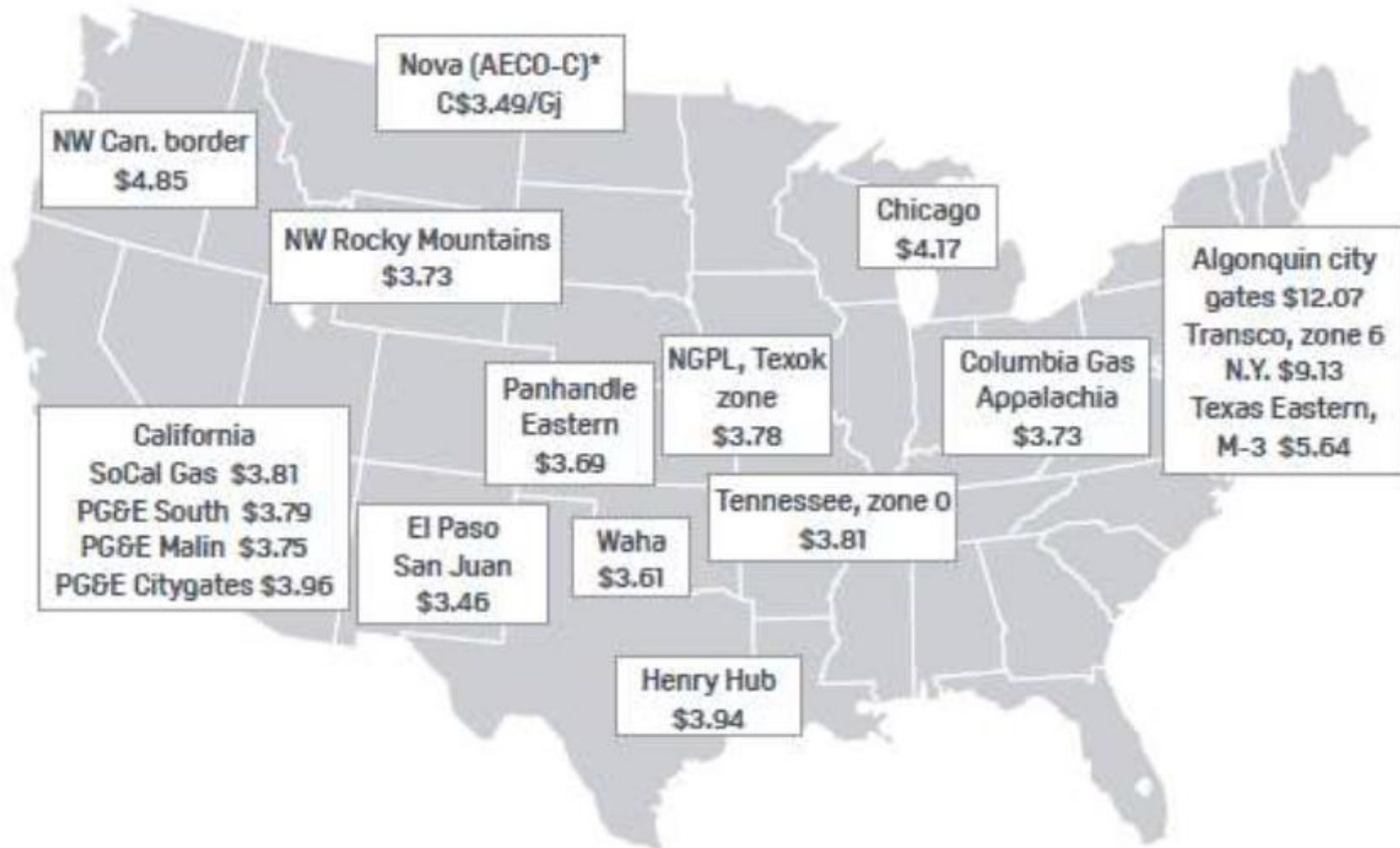
Revised: 4/01

Source: <http://www.sabinehubservices.com/public/sysmap.asp>



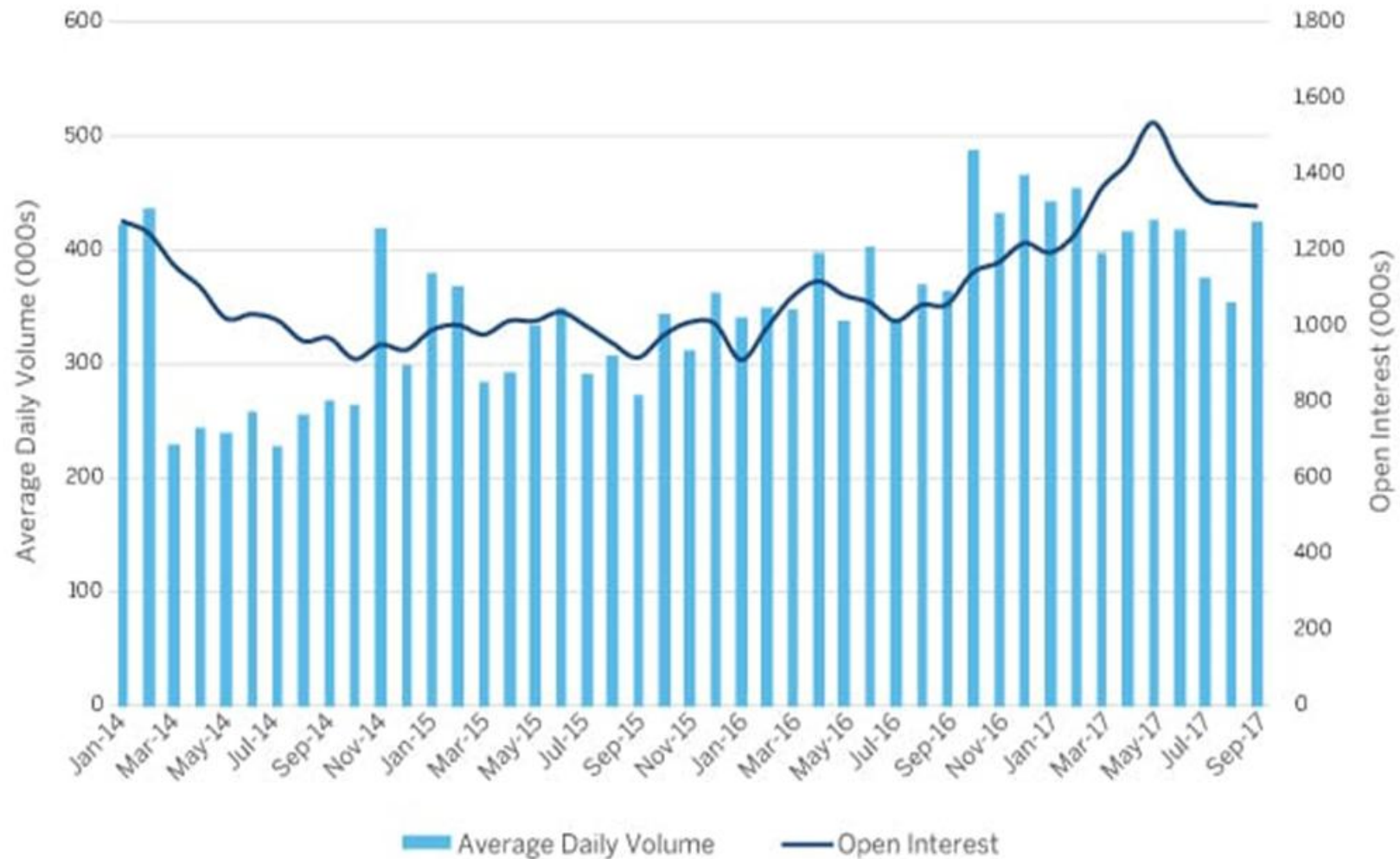
# North American Hub Prices (January 2017)

Source: Platts





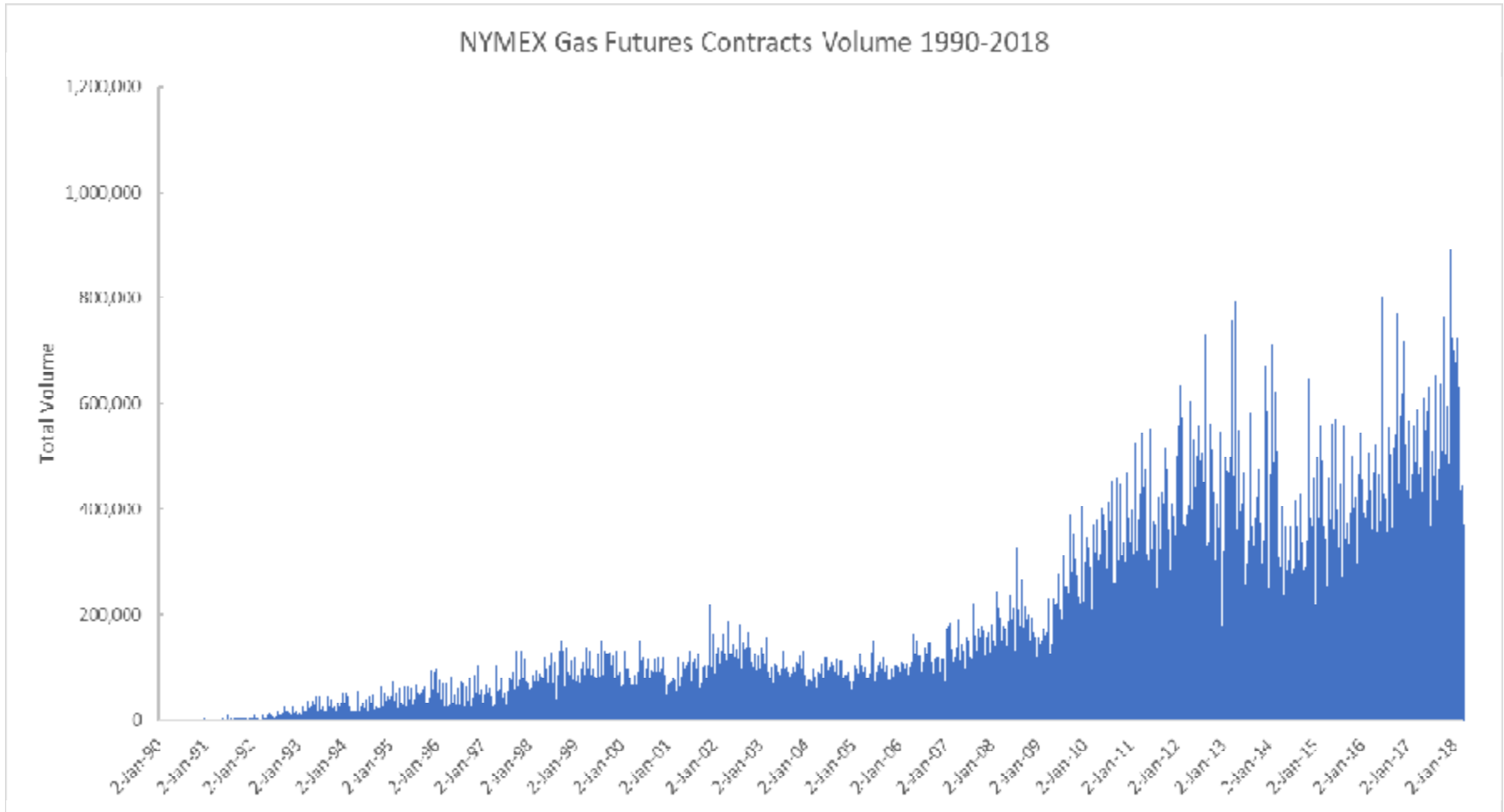
## Henry Hub Natural Gas Futures (NG): Average Daily Volume and Open Interest



Source: CME

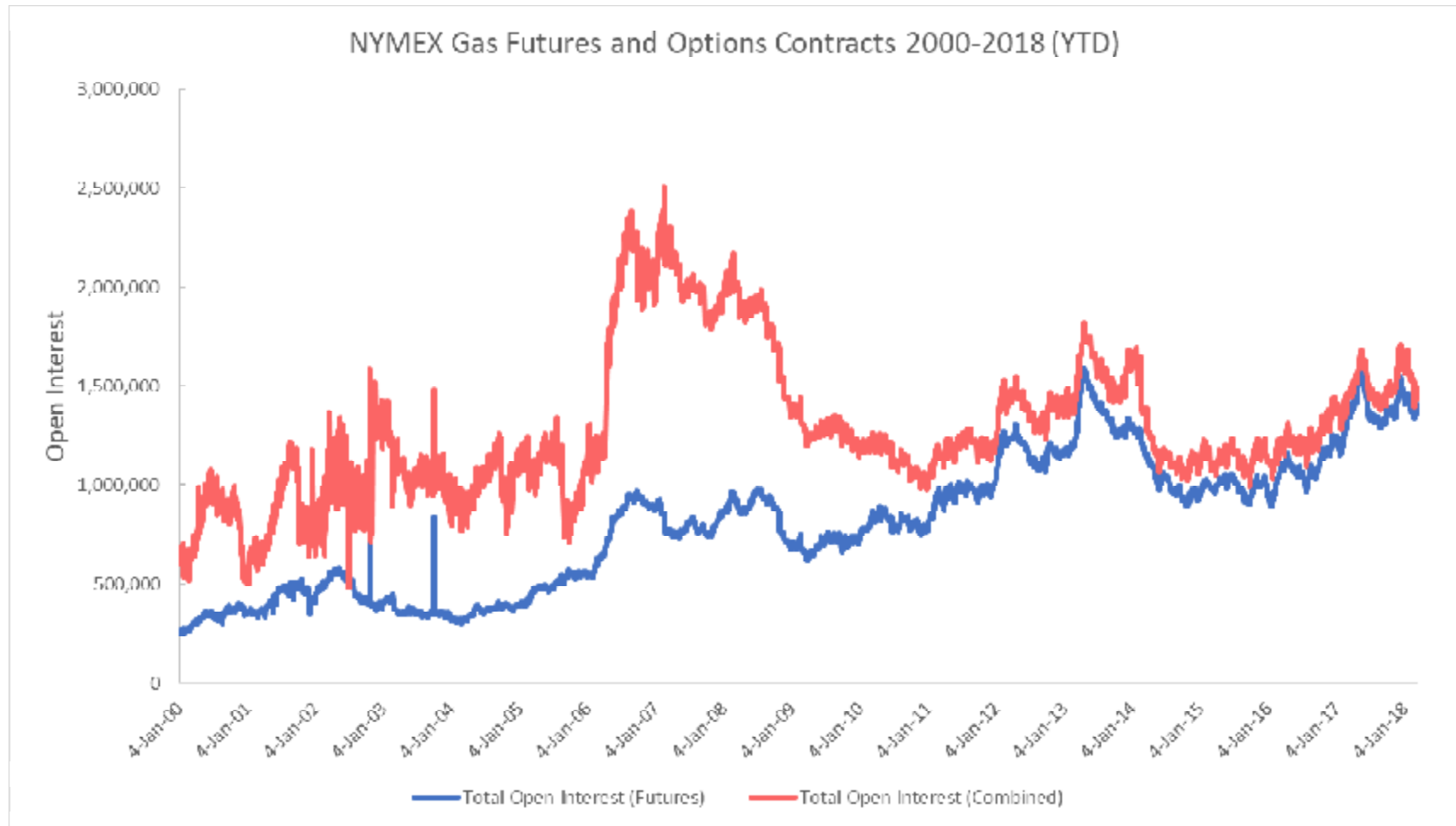


# NYMEX Gas Futures Contracts 1990-2018





# NYMEX Gas Futures and Options Contracts 2005-2018



Source: CFTC/CME



# **NORTH AMERICAN GAS PRICES IN THE 2010s and 2020s: \$2-8/MMbtu?**

**The price ceiling is likely to be set by the marginal cost of dry shale gas – in the early 2010s this was generally assessed as \$5-7/MMbtu; in 2017 – reference scenario prices are \$3-5/MMbtu over the next several decades**

**BUT: PRICE FORMATION – HENRY HUB/NYMEX SPOT AND FUTURES – NOT IN DOUBT**

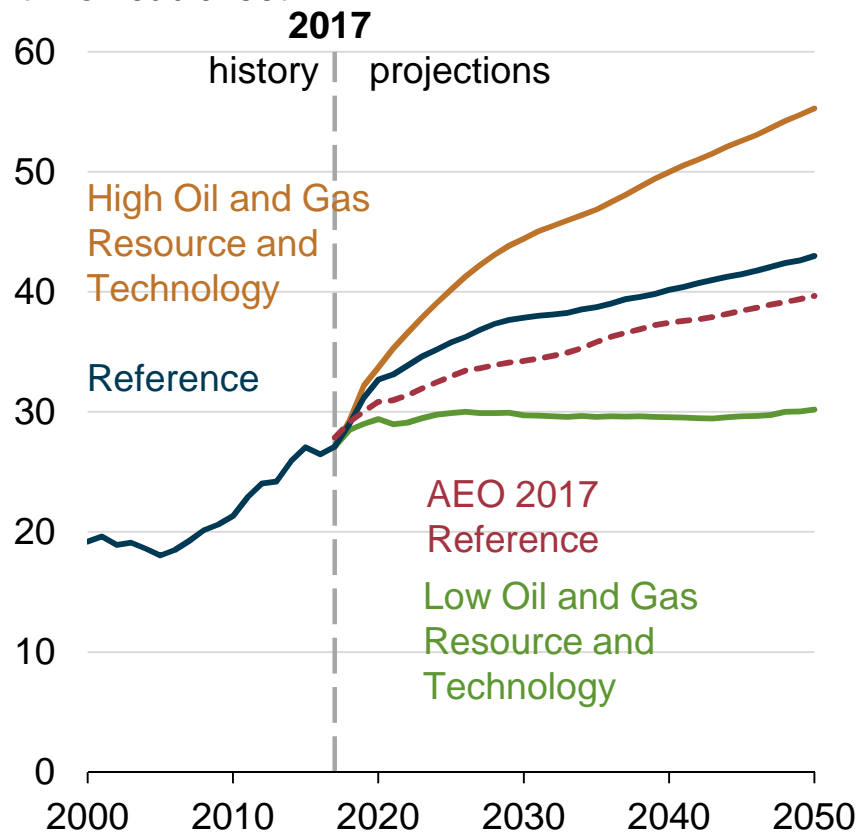




## Natural gas prices across cases are dependent on resource and technology assumptions—

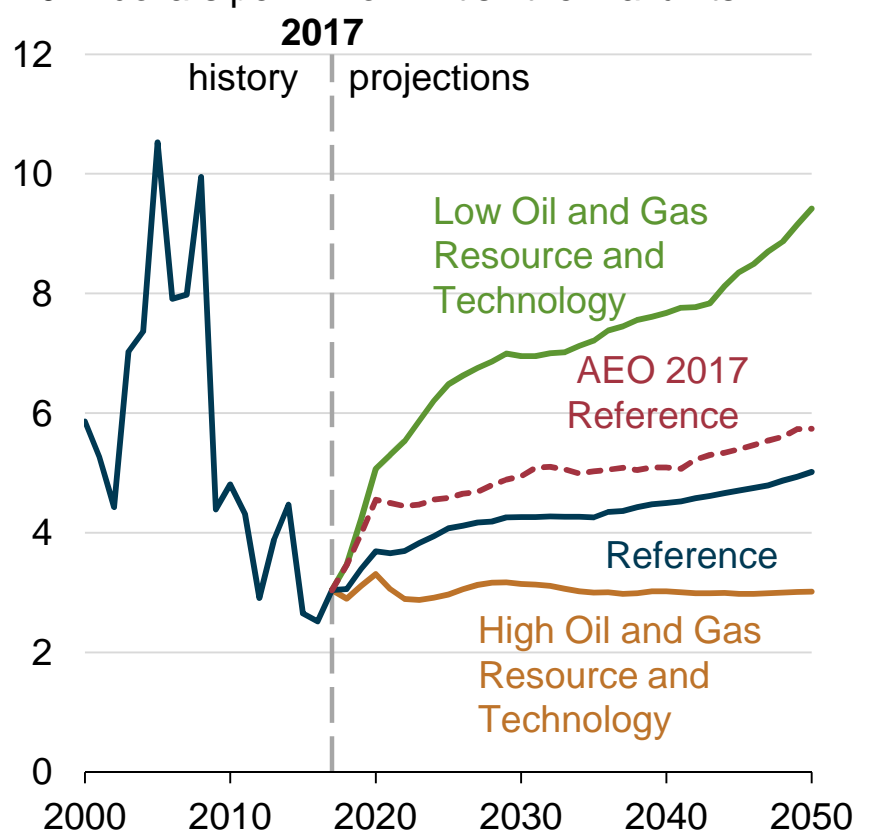
### Dry natural gas production

trillion cubic feet



### Natural gas spot price at Henry Hub

2017 dollars per million British thermal units



# Henry Hub Prices: from the “Polar Vortex” of February 2014 to the trough of 2015/16



## Natural gas spot prices (Henry Hub)

\$/MMBtu



Source: Natural Gas Intelligence



# Henry Hub Prices: sustained \$2.00-3.50 during 2016-18; polar vortex in January 2018

Natural gas spot prices (Henry Hub)



Source: Natural Gas Intelligence

# North American Price Levels: cycles and stranded assets

- **1980's – first LNG regas terminals built and closed as prices fell;**
- **1990's – Prevailing perception of plentiful, low cost natural gas supply launched 220 GW of CCGT's;**
- **2000-06 – prices increase, CCGTs closed down; US production declined by 2% p.a; 200 bcm of North American regas capacity built.**
- **2006 – 2014 – Shale gas boom, prices crash, regas capacity closes, gas displaces coal in power sector; LNG export terminal construction 'stampede' begins (2011)**
- **2016+ the start of LNG exports – investment in new LNG terminals on hold**



# **THE UK (GREAT BRITAIN) – ONE OF THE TWO LARGEST GAS MARKETS IN EUROPE: FROM COST-BASED TO HUB- BASED PRICING**



## **Gas Pricing in Britain up to 1986: before privatisation and liberalisation**

- | All gas was bought by monopsony (state-owned) British Gas Corporation on long term “depletion” contracts from North Sea producers**
- | Cost-related pricing with indexation to operating costs PPI (not alternative fuel) and inflation, regulated by government**
- | Major Norwegian import contract was oil product based and indexed**

**Monopsony power of single buyer held this regime in place until privatisation**



## Gas Pricing in Britain After Privatisation and Liberalisation: the early years 1986-94

**The start of gas trading and the demise of long term contracts:**

- | Mainly direct between counterparties:**
  - | The first broker, EES, started in ~1993**
  - | However, very few brokered deals in first 3 years!**
- | Negotiated contracts only:**
  - | Each contract individually negotiated**
  - | Each different from the other**
- | All contracts 'at the beach':**
  - | Traded before entry in to the NTS**
- | All contracts were 'physical' with Swing, Take Or Pay, etc...**

**Before the creation of the NBP**



# The Network Code (1996)

- The set of rules and procedures for the use of a network to which all parties must agree to adhere to before they can become shippers, specifically parties must agree to..
- Daily balancing: putting the same volume of gas into the network as they take out of the network on a daily basis (within agreed limits); this requires...
- Daily trading and within-day trading in order to ensure that all parties (and therefore the network) “balance”.

**Financial penalties for failing to balance are severe**





# The NBP - National Balancing Point – a virtual hub

- | This 'location' was created by the Network Code
- | It is a notional point, effectively the whole NTS
- | Invented to permit the balancing mechanism of the Network Code
- | Where Shippers nominate their buys and sells
- | System balanced daily by network company (National Grid Gas)
- | Rapidly evolved as a trading point too
- | This is in stark contrast to the 'old world', where gas was mostly traded at the landfall of the gas more commonly known as "at the beach"
- | Used as basis for NBP'97 trading document
- | Became the delivery point for the ICE futures

**Created in 1996**



## **“NBP’97” Contract: still in use after 20 years**

- | Need for a common trading contract - 8 page document agreed by the industry:**
  - | Short Term Flat NBP Trading Terms & Conditions**
  - | Known as NBP’97**
- | Covers all necessary aspects needed to trade gas at the NBP:**
  - | From the practical terms (definitions, confirmation procedure, trade nominations, contract price, billing and payment).....**
  - | to the legal clauses**
- | Standardised contracts dominated:**
  - | All deals were the same except for delivery period, quantity, price**
  - | Traded in ‘clips’ (multiples) of 25,000 therms per day**



## Very Important Features of NBP '97

- **'Flat'** meaning volumes traded are delivered at a constant 'flow rate' during the delivery period
- **'Kept whole'** meaning volumes delivered guaranteed to equal volumes traded:
  - No interruption or volume tolerance permitted
- **Very limited force majeure (FM):**
  - No relief of obligation to deliver/take gas from NTS
  - Field/exit point shutdown does not constitute FM
  - FM is only an event beyond the control of the affected party resulting in the inability to get a trade nomination into or accepted by Gemini
  - Reasonable endeavours required to overcome the FM but, if it continues for 7 days or more, either party can give 3 days' notice of termination

# The UK On-The-Day Commodity Market (OCM)



- The concept of a balancing market was developed with the implementation of the **OCM** – the On-the-day Commodity Market – providing the within-day trading tool for the UK gas industry. Additionally it provides a market for trading on the UK National Balancing Point (NBP) up to 7 days in advance of delivery.
- UK NBP gas contracts:
  - Spot/OCM: NBP title, physical, locational
  - Prompt: DA, days, WE, BoW, WDNW

**ICE-Endex (previously APX and UKPX) operates the OCM**

# An Established Traded Market: 2000-18



**Trading during this period is:**

- | Almost entirely through brokers or exchanges:**
  - | Either voice or electronic**
- | Almost entirely NBP based:**
  - | Except for some inter-shipper 'balancing' at specific points**
  - | Either NBP'97 OTC forwards or NBP-based ICE futures or NBP-indexed Long Term Contracts**
- | The market is very liquid and transparent**
- | A mainly 'physical' market with increasing volumes of pure 'Financial' trading (with no delivery)**



# ICE Natural Gas Futures Contract

**Launched in January 1997 based on physical delivery at NBP:**

- | **Market penetration of about 10% within first year, about one third of total trade in 2012; used as reference for Month Ahead indexed deals**
- | **Used primarily as **hedging** tool: to manage price risk**
- | **And an **investment** vehicle: to speculate**
- | **But also to effect **physical** delivery: a small % goes to delivery**
- | **Can negate counterparty credit risk: by ‘giving up’ trades for clearing – “exchange for physical” EFP’s**
- | **NBP is a gas **benchmark** and so too is the ICE contract:**
  - | **Nearly all UK gas traded at the NBP**
  - | **More and more UK gas traded against ICE Month Ahead Index**



# Market Transparency

## Price reporting:

- ▮ **NBP prices and volumes are reported in many ways:**
  - ▮ **‘real time’: ICE and broker screens; Reuters, Bloomberg and other wire services**
  - ▮ **historic: Price Reporting Agencies (ICIS, Argus, Platts), national press**

## Indices:

- ▮ **The ICE publishes a Month Ahead Index**
- ▮ **A variety of indices (PRAs and Brokers)**

**Very good price discovery and reporting in the British gas market**



# **CONTINENTAL EUROPE: TRANSITION FROM OIL- LINKED TO HUB-BASED PRICING 2008**





## Traditional Long Term Gas Contracts in Continental Europe (and Asia)

- 15-25 year – large (10-20 Bcm) “annual contract quantity”
- A “take or pay” clause which requires the buyer to take a specific percentage of the volume (usually 80-85%) or, if the buyer is unable to take, then to pay for that percentage of the volume
- Prices linked to oil products (fuel oil/gas oil)

**This is standard contractual practice in monopoly gas markets, required for financing of very large capital intensive projects and operates well in monopoly markets**



## Continental European Oil-Linked Pricing

**In the 1970s and 1980s:**

- **gas replaced oil products in industrial, commercial, residential uses**
- **customers retained the ability to switch back to oil products if gas prices rose above oil products**

**BUT during the 1990s and especially the 2000s, in most countries:**

- **oil products were eliminated from stationary energy (restricted to transport)**
- **the ability to switch back to oil products became severely limited due to: new technology, lack of oil storage, emission limits**

**In most countries, original market logic disappeared**



# Netback Market Value: the concept

## The Netback Market Value Concept

The netback market value of gas to a specific customer at the beach or border is defined as follows:

Netback = Delivered price of cheapest alternative fuel to the customer (including any taxes) adjusted for any differences in efficiency or in the cost of meeting environmental standards/limits;

*minus* Cost of transporting gas from the beach or border to the customer;

*minus* Cost of storing gas to meeting the customer's seasonal or daily demand fluctuations;

*minus* Any gas taxes.

The weighted average netback value of all customer categories is used as the basis for the negotiation of bulk prices at the beach or border.

**Aka: replacement value or Groningen principle**



## Traditional Continental European Long Term Contract Gas Price Formula: Base Price (Po) and Index

$$P_m = P_o + 0.60 \times 0.80 \times 0.0078 \times (GOM - GO_o) + 0.40 \times 0.90 \times 0.0076 \times (HFOM - HFO_o)$$

**P<sub>m</sub>**: price applicable in month m = starting gas price **P<sub>o</sub>** and the price of competing fuels – gas oil and heavy fuel oil in the proportions 60:40, subject to pass through factors of 0.80 and 0.90, and technical equivalence factors of 0.0078 and 0.0076 to convert units of prices for oil products into gas price units

**This example assumes that gas oil and fuel oil are the replacement products for gas in the end-use market; most formulae would be much more complicated than this and would have more light and less heavy product**



# What Happened Post-2008?

- Major recession hit Europe (and the world) causing economic growth, energy/gas demand reduction
- Gas supply was in surplus already due to LNG boom of the mid/late 2000s and inflated by US shale gas (which eliminated LNG imports)
- Liberalisation and competition measures, under way since the late 1980s, finally began to have effect in (especially) north western part of Continental Europe
- Continental European hubs (not just NBP) began to acquire “materiality”
- Oil (and therefore long term gas) prices rose substantially

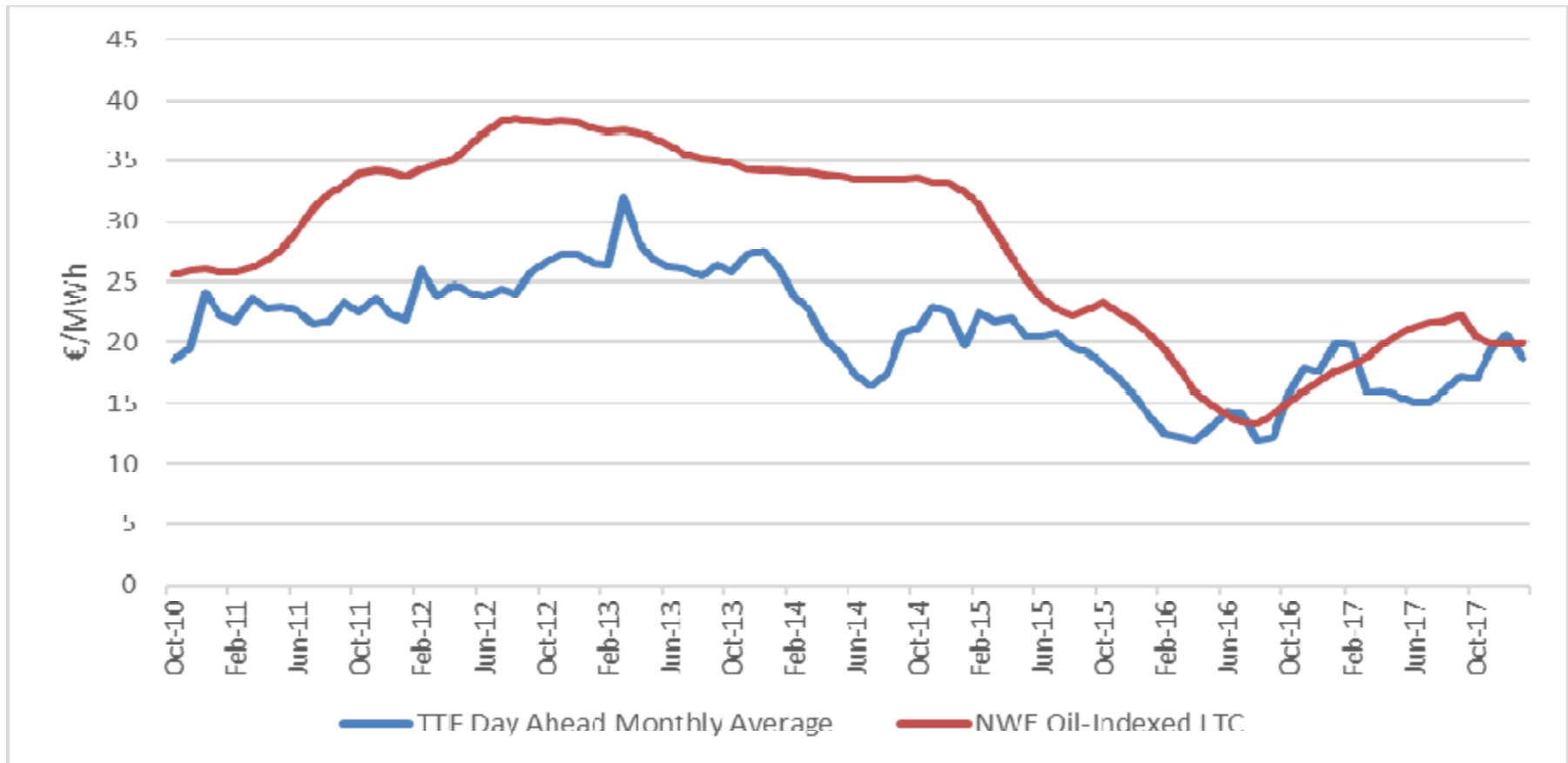


## Post-2008 Oil-Indexed Pricing in Europe: no longer tenable for midstream players

- can no longer “pass through” prices of oil linked imported gas to their customers
- increasingly forced to sell to customers at hub-based (market) prices or lose those customers to competitors (creating take or pay problems)
- in 2011, companies such as E.ON and RWE made trading losses of nearly €1bn on long term gas contracts

**This accelerated corporate and regulatory break-up of traditional European gas companies**

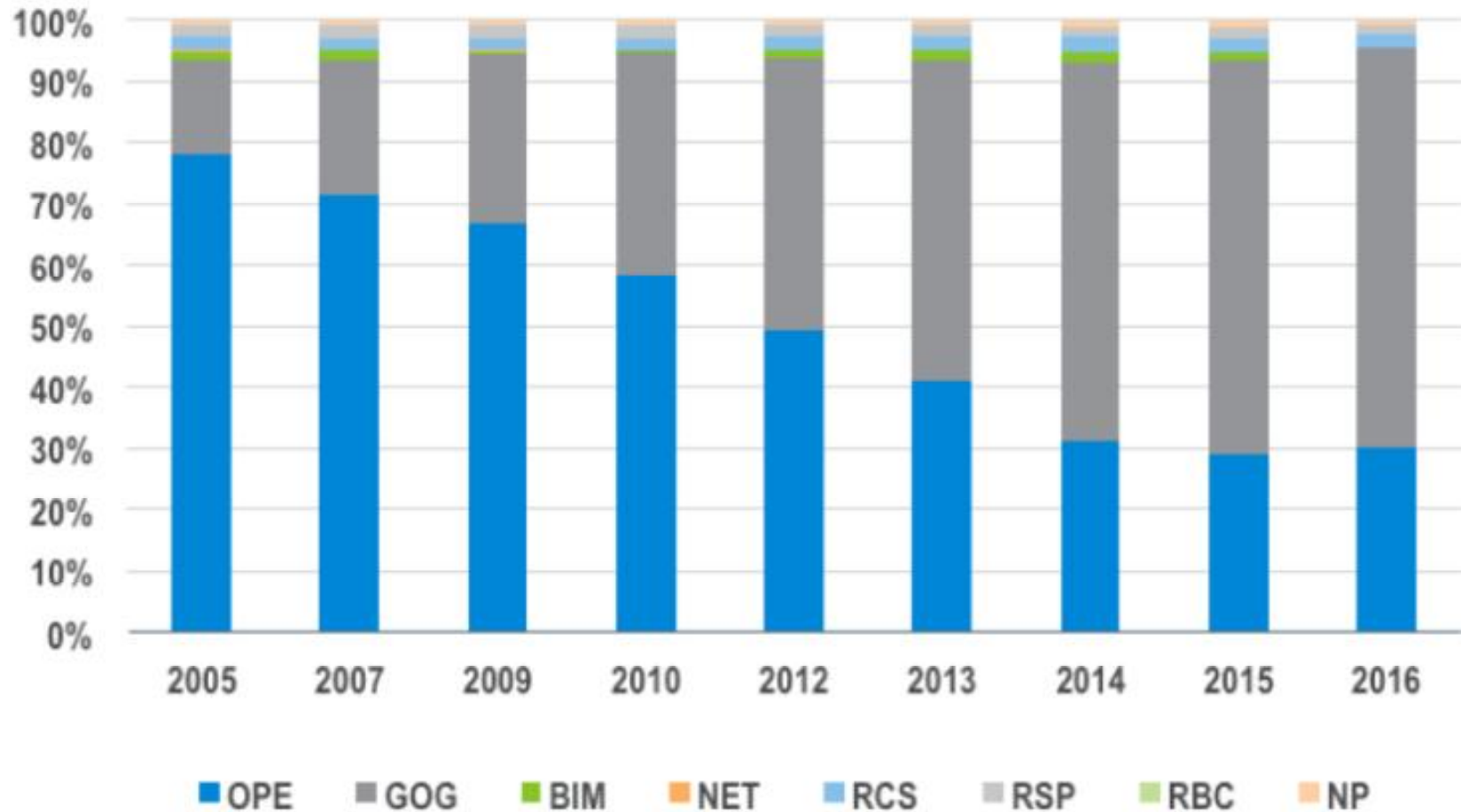
# TTF (Hub) and Oil-Linked Contract Gas Prices, August 2010-January 2018 (Eur/MWh)



Source: Platts European Gas Daily, Monthly Averages

**As the 2010s progressed the hub/oil price spread narrowed from 25-33% in the early years**

# European Wholesale Gas Pricing 2005-16 (%)



OPE = oil-indexed pricing; GOG = gas on gas/hub-based pricing

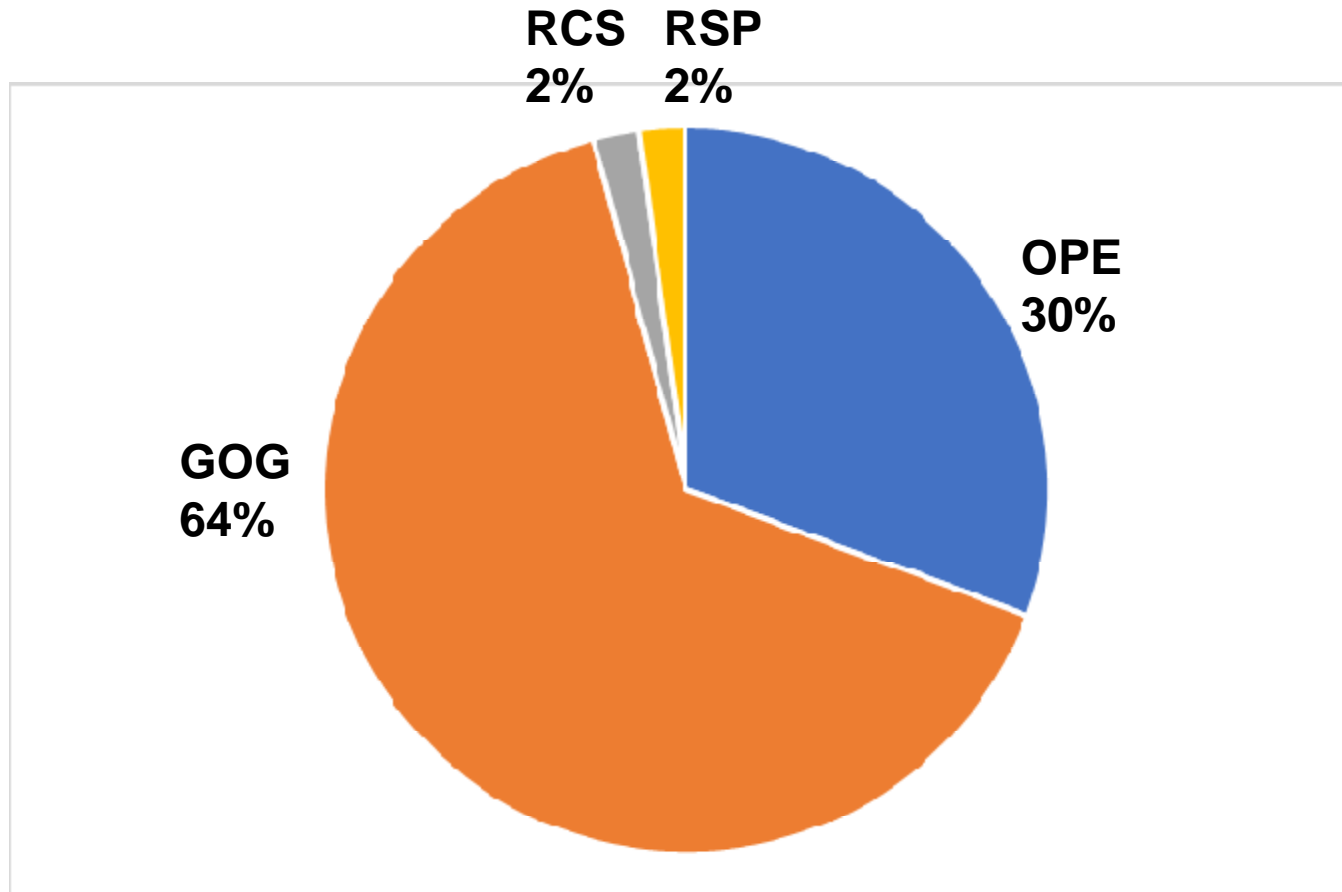
Source: IGU Wholesale Gas Price Survey 2016, May 2017, Figure 5.4, p.41.





# European Wholesale Gas Pricing 2016

Source: IGU Wholesale Gas Price Survey 2017



**OPE: oil-indexed; GOG: gas/gas competition; RCS: regulated cost of service, RSP: regulated social pricing,**



# European Wholesale Gas Pricing 2016 (%)

Source: IGU, Wholesale Gas Price Survey 2017, June 2017, pp.41-44

Region and approx % total European demand	OPE	GOG	RCS	RSP
North West Europe 50%	9	91		
Central Europe 10%	28	58		14*
Medit'nean Europe 30%	68	32**		
South East Europe	38	5***	52	5
Scandinavia and Baltics	46	28	26 (NP)	

\*Hungary and Poland \*\*mainly Italy \*\*\*Croatia

**NW Europe: Belgium, Denmark, France, Germany, Ireland, Netherlands, UK**  
**Central Europe: Austria, Czech Rep, Hungary, Poland, Slovakia, Switzerland**  
**Mediterranean Europe: Greece, Italy, Portugal, Spain, Turkey**  
**SE Europe: Bosnia, Bulgaria, Croatia, FYROM, Romania, Serbia, Slovenia**  
**Scandinavia/Baltics: Estonia, Latvia, Lithuania, Norway, Sweden**



## Transition is about prices but also about contracts

- North American and UK gas markets moved to market pricing and away from 'long term' 15-25 year contracts in the 1980s and 1990s; 5-10 years now the longest contracts
- In both cases this was a horribly painful process which took 5-10 years to complete
- Continental Europe faced the same changes but more complex because most major sellers operate under a different legal/regulatory framework

**Unlike North America and UK, it looks like Continental European contracts will be allowed to expire rather than being terminated**